

## REQUEST FOR PROPOSAL RFP NO.02/23/24

THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

ADVERTISEMENT DATE:	20 OCTOBER 2023
COMPULSORY BRIEFING:	Two Optional Dates
The venue is the Cape Morgan Nature Reserve in	09 November 2023 @ 10h:00 AM
Kei Mouth, GPS Co- ordinates:	Or
<b>Latitude</b> - 32 42' 00.32" S	04 December 2023 @ 11h:00 AM
Longitude - 28 21' 33.47'E	Bidder can choose any of the above dates, it is compulsory to attend only one of the sessions.
CLOSING DATE:	16 JANUARY 2024 @ 11H00 AM
ADDRESS:	ECPTA Offices
	17-25 Oxford Street,
	East London
BIDDER NAME:	
% OF TOTAL GROSS TURNOVER OFFERED	

OFFICE OF THE CEO | BIODIVERSITY & CONSERVATION | MARKETING | DESTINATION DEVELOPMENT | FINANCE | CORPORATE SERVICES | RESERVATIONS

17 - 25 Oxford Street | East London | 5201 | P.O. Box 11235 | Southernwood | East London | 5213 | Tel. +27 (0) 43 492 0881 www.visiteasterncape.co.za



## TENDER NOTICE RFP NO.02/23/24

Bids are hereby invited for THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

The Eastern Cape Parks and Tourism Agency (ECPTA), established and mandated in terms of the Eastern Cape Parks and Tourism Agency Act (2 of 2010), is responsible for the management of certain protected areas in the Eastern Cape. In order to achieve its management objectives, the Agency requires AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS.

Bid documents outlining detailed specifications will be made available from Wednesday **25**<sup>th</sup> **October 2023** "FREE OF CHARGE". Documents can be downloaded from the ECPTA website: <a href="https://www.visiteasterncape.co.za/corporate/procurement/tenders">www.visiteasterncape.co.za/corporate/procurement/tenders</a> or National Treasury e-tender portal: <a href="https://www.etenders.gov.za">www.etenders.gov.za</a>

A Compulsory briefing will be held on two separate dates namely, <u>09<sup>th</sup> November 2023 at 10h00</u> and the <u>04<sup>th</sup> December 2023 @11h:00</u>. Bidders do not have to attend both sessions, it is compulsory to attend only one session and not both. The venue for both briefing sessions is the Cape Morgan Nature Reserve in Kei Mouth, GPS Co- ordinates: Latitude - 32 42' 00.32" S Longitude - 28 21' 33.47'E.

Completed bid documents accompanied by all necessary documents are to be placed in a sealed envelope with the bid name and number (as given above) clearly written in an envelope. All bids must be deposited in the Tender Box, at the offices of the Eastern Cape Parks and Tourism Agency at No. 17-25 Oxford Street (Corner of Fleet Street & Oxford Street), by not later than 11h00 on Tuesday, 16<sup>th</sup> of January 2024, at which time the bids will be opened in public.

For all enquiries regarding the bid document please contact Ms. Unathi Zinganto at 043 492 0871, e-mail: <a href="Unathi.Zinganto@ecpta.co.za">Unathi.Zinganto@ecpta.co.za</a> or Contact Mr. Bulelani Silangwe for technical enquires at 043 492 0892 during working normal hours, email <a href="Bulelani.Silangwe@ecpta.co.za">Bulelani.Silangwe@ecpta.co.za</a>

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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MANDATORY RETURNABLE DOCUMENTS	SUBMITTED
	[Yes/No]
Centralized supplier database report (full CSD report) - January 2024	
Signed General conditions of contract	
Invitation to Bid (SBD 1)	
Bidders Disclosure (SBD 4)	
Preference Claim Form (SBD 6.1)	
Joint Venture Declaration Form	
Joint Venture Agreement	
Authority to sign bid documents	
STAGE 1: COMPLIANCE REQUIREMENTS	
Attendance of Compulsory Site Briefing	
STAGE 2: FUNCTIONALITY	
Proof of Company Experience	
Financial Capacity	
Proposed Operational Plan	
CV of qualified Operator with reachable references	
Proof of availability of funds for furniture, fittings, and kitting of the facility	
STAGE 3: PRESENTATION	
STAGE 4: PRICE PROPOSAL	
Financial Proposal	
Proof of Specific Goals Preference Points Claim as follows:	
ID Copies of Directors	
CIPC registration certificates	
Medical certificate for disability Preference Points Claim	
Municipal account or Proof of Address or lease agreement	

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## **INVITATION TO BID**

YOU ARE HEREBY INVITED TO BID FOR REQUIREMENTS OF THE EASTERN CAPE PARKS & TOURISM AGENCY

DID NUMBER	DED 00	100 10 4			16	January		441.00
BID NUMBER:	RFP 02		CLOSING DAT		2024		TIME:	11h00am
		APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S IL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS						
DESCRIPTION	·							
<b>BID RESPONSE DOCU</b>								
17-25 Oxford Street, C	nr. Oxfo	ord and Fleet Stre	et					
East London								
5201								
BIDDING PROCEDURE	ENQUIR	RIES MAY BE DIR	ECTED TO	TECHNI	ICAL E	NQUIRIES	MAY BE DIREC	CTED TO:
CONTACT PERSON		Ms Unathi Zinga	anto	CONTA	CT PE	RSON	Mr. Bulelani Si	langwe
TELEPHONE NUMBER		043 492 0871		TELEPH	ONE 1	NUMBER	043 492 0892	
FACSIMILE NUMBER				FACSIN	IILE NU	JMBER		
E-MAIL ADDRESS		Unathi.Zinganto	@ecpta.co.za	E-MAIL	ADDRI	ESS	Bulelani.Silangwe@ecpta.co.za	
SUPPLIER INFORMATION	ON							
NAME OF BIDDER								
POSTAL ADDRESS								
STREET ADDRESS								
TELEPHONE NUMBER		CODE			NUMI	BER		
CELLPHONE NUMBER								
FACSIMILE NUMBER		CODE			NUMI	BER		
E-MAIL ADDRESS								
VAT REGISTRATION N	JMBER							
SUPPLIER COMPLIANCE		TAX			CENT			
STATUS		COMPLIANCE		OR		PLIER		
		SYSTEM PIN:			DATA No:	BASE	MAAA	
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VERIFICATION CERTIFICATE		1101(7111210	ABEE BOX	LEVEL S	_		[1101(71112	TORBEL BOX
				AFFIDA	VIT			
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TO QUALIFY FOR PREFE				TIDAVII (	I OK EN	ILS & WSE	S) WOST DE SUD	WITTED IN ORDER

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



1 ARE YOU THE ACCREDITED REPRESENTATIVE IN SOUTH AFRICA FOR THE GOODS /SERVICES /WORKS OFFERED?	□Yes □		ARE YOU A FOREIGN BASED SUPPLIER FOR THE GOODS /SERVICES /WORKS OFFERED?	□Yes [IF YES, ANS	□No SWER PART B:3]	
QUESTIONNAIRE TO BIDDING	FOREIGN SUPPLIERS					
IS THE ENTITY A RESIDENT C	F THE REPUBLIC OF S	OUTH AFRICA (RSA	.)?		☐ YES ☐ NO	
DOES THE ENTITY HAVE A BE	RANCH IN THE RSA?				☐ YES ☐ NO	
DOES THE ENTITY HAVE A PE	ERMANENT ESTABLISH	MENT IN THE RSA?			☐ YES ☐ NO	
DOES THE ENTITY HAVE ANY SOURCE OF INCOME IN THE RSA? ☐ YES ☐ NO						
IS THE ENTITY LIABLE IN THE RSA FOR ANY FORM OF TAXATION?  IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO REGISTER FOR A TAX OMPLIANCE STATUS SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT EGISTER AS PER 2.3 BELOW.						

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS  $Page \ 5 \ of \ 64$ 



#### TERMS AND CONDITIONS FOR BIDDING

## 1. BID SUBMISSION:

- 1.1. BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FOR CONSIDERATION.
- 1.2. ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED—(NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
- 1.3. THIS BID IS SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, 2022, THE GENERAL CONDITIONS OF CONTRACT (GCC) AND, IF APPLICABLE, ANY OTHER SPECIAL CONDITIONS OF CONTRACT.
- 1.4. THE SUCCESSFUL BIDDER WILL BE REQUIRED TO FILL IN AND SIGN A WRITTEN CONTRACT FORM (SBD7).

## 2. TAX COMPLIANCE REQUIREMENTS

CAPACITY UNDER WHICH THIS BID IS SIGNED:

- 2.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
- 2.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS.
- 2.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSITE WWW.SARS.GOV.ZA.
- 2.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID.
- 2.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED; EACH PARTY MUST SUBMIT A SEPARATE TCS CERTIFICATE / PIN / CSD NUMBER.
- 2.6 WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.
- 2.7 NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO ARE PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."

NB: FAILURE TO PROVIDE / OR COMPLY WITH ANY BID INVALID.	OF THE ABOVE PARTICULARS MAY RENDER TH
SIGNATURE OF BIDDER:	

(Proof of authority must be submitted e.g.,

company resolution)

DATE:

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



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#### 1. IMPORTANT GENERAL INFORMATION

This Request for Proposals ("the RFP") is issued by Eastern Cape Parks & Tourism Agency ("ECPTA") in accordance with the guidelines for Public Private Partnerships ("PPPs") contained in National Treasury's Tourism PPP Toolkit, and in compliance with Treasury Regulation 16 issued in terms of the Public Finance Management Act 1999.

#### 1.1 Introduction

The ECPTA develops and manages protected areas and promotes and facilitates the development of tourism within the Eastern Cape province. The ECPTA has identified the importance of commercialization within its protected areas to enable revenue generation, rural tourism development, job creation and empowerment of communities. This is line with the ECPTA's strategic vision of "inclusive economic growth" in the Eastern Cape, supported by the sustainable utilization of natural resources. The mission of the ECPTA is to lead conservation and tourism for the benefit of current and future generations in the province. The ECPTA has identified a commercialization opportunity at Cape Morgan Nature Reserve situated at the East London Coast Nature Reserve in Kei Mouth, Eastern Cape.

## 1.2 **Objectives**

The ECPTA wishes to enter into a Public-Private Partnership for the operationalisation of the hotel, conference centre and restaurant facilities situated at the Cape Morgan Nature Reserve. The ECPTA will implement this opportunity in line with the PPP National Treasury Regulations and will be guided by the PPP Toolkit for Tourism throughout the procurement process.

## 1.3 Value for money objectives

High-level commercialization objectives for the ECPTA include the following:

- Revenue generation.
- Tourism promotion.
- Broad Based Black Economic Empowerment.
- Infrastructure maintenance.
- Job creation.
- Optimal use of all assets; and
- Further biodiversity protection and conservation.

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#### 1.4 Communication

No verbal discussion with any staff or advisor of ECPTA can change, add to or clarify any of the terms and conditions contained in this RFP. Bidders should only rely on written changes, additions or clarifications from the duly authorised Project Officer of ECPTA, circulated to each bidder. E-mail communications from ECPTA to Bidders will count as written communication.

The bid will be conducted in accordance with and shall be governed by the laws of the Republic of South Africa and this RFP. Bids and all correspondence and documents relating to Bids shall be in the English language.

The submission of a Bid by a Bidder implies full knowledge and acceptance of, and submission to, all the terms and conditions set out in this RFP, the concession Agreement and under the applicable laws of the Republic of South Africa.

The bidders may only request clarification in writing at least 5 workings days before the closing date stated in the Tender Notice. No requests for clarifications will be accepted after the 5<sup>th</sup> of January 2024.

Bidders shall be responsible for any and all costs, expenses and losses incurred by them in the preparation and submission of Bids or otherwise in connection with the Tender. ECPTA will not compensate Bidders for any such costs, expenses or losses, regardless of the outcome of the Tender.

The Eastern Cape Parks and Tourism Agency Supply Chain Management Policy will apply.

Bidders **must** be registered with the Treasury Central Supplier Database (CSD) and submit a full copy of the CSD report for the month of January 2024.

Service providers who are not registered with the National Treasury Central Database of Suppliers must visit <a href="www.csd@treasury.gov.za">www.csd@treasury.gov.za</a> to register their companies, after the completion of the registration report, a summary report must be included to their bid documents.

Eastern Cape Parks and Tourism Agency does not bind itself to accept the highest bid or any other bid and reserves the right to accept the whole or part of the bid.

The award of this bid may be subjected to negotiations with the preferred bidder(s).

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL,

Bids which are late, incomplete, unsigned or submitted by facsimile or electronically will not be accepted.

Only bidders that have met the requirements of the proposal / specification shall be considered during the adjudication process.

The ECPTA Bid Committee and the Supply Chain Management Unit may, before a bid is adjudicated or at any time during the bidding process, oblige a bidder to substantiate any claims it may have made in its bid document.

Bids submitted are to hold good for a period of 150 days.

#### 2. THE PPP OPPORTUNITY

A concession opportunity exists at the Cape Morgan Nature Reserve for the operationalisation of a hotel, conference, and restaurant as a single commercial opportunity at Cape Morgan Nature Reserve (part of the greater East London Coast Nature Reserve). The facility was previously graded as a 3-Star by the Tourism Grading Council of South Africa; however, the grading will require a review and possible regrading.

## 2.1. Geographical Location

Cape Morgan Nature Reserve is located within the Great Kei Local Municipality on the south-eastern seaboard of the Eastern Cape and is located within the Amatole District. It is situated along the Eastern Cape coastline between the coastal villages of Kei Mouth and Morgan's Bay. These two coastal villages have developed into an eco-tourism precinct, with nature-based activities such as adventure tourism, sports, beach, surfing, mountain biking, and hiking.

The Cape Morgan Nature Reserve is a coastal forest reserve, an area loved for its lush, fertile land and dense greenery. The nature reserve takes its name from the automatic lighthouse that towers above the trees of the indigenous forest lining the beach. A gateway to the Wild Coast, Cape Morgan is undeniably one of South Africa's most beautiful tourist destinations. Its appeal lies in its rugged, untouched natural allure, and the sheer abundance of fauna and flora, and the ocean as its backdrop. Being a coastal forest area that is also close to the ocean, this reserve is a rich biosphere, and home to an amazing diversity of plant, animal, and marine life. One of the key attractions is the Cape Morgan Lighthouse, which is sheltered within the coastal forest, towering over the trees. There are only three lighthouses along the famously rocky coastline of the Wild Coast, including this one.

The GPS coordinates for the Cape Morgan Nature Reserve is 32 42' 00.32" S 28 21' 33.47'E

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL,

## 2.1.1 Arial view





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## 2.2. Attractions

The following and not limited to are the tourist attractions found around the Great Kei region, which are attraction points to the Cape Morgan Nature Reserve:

- Beaches (Kei Mouth beaches, The Morgan Bay beach);
- Double Mouth Nature Reserve.
- The Kei Mouth Point.
- Horse Riding Adventures.
- Siya MTB Mountain Bike Trails.
- Fishing

- Walks and Trails, Kei Mouth.
- Kei Mouth Country Club.
- Hiking Trail.
- Elunxwemeni Township Tours; etc.
- The Keightley's Krantz

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#### 2.3. Facilities

A detailed design report is contained as additional information attached as Annexure A of the document with specifications of the facilities at Cape Morgan Nature Reserve. Below are the outline key specifications of the hotel, conference centre and restaurant facilities.

#### 2.3.1. Hotel

The hotel has a total of 32 rooms, 4 executive rooms (which includes 1 wheelchair friendly room) and 28 standard rooms. Other facilities are listed below:

- Rainwater harvest tanks (6 x 10 000l).
- Estimated selling rate of R1 150 (incl.
   VAT and breakfast) per room per night double occupancy.
- Access of a tag system.
- Reception Office.
- IT Server room.
- Office.

- Common ablution facility.
- Access of a tag system
- Air-conditioned units.
- Launderette (self-service); and
- Linen holding room.

#### 2.3.2 Conference Centre

The conference center has the following facilities:

- 80 120-seater (depending on the seating style) conference hall
- Three breakaway rooms of which two are 24-seater and one a 25-seater.
- CCTV cameras.

- Access of a tag systems; and
- Staff rest room.
- Office suite with two offices, toilet, storeroom, and tag system; Utility room with storerooms.

Projectors and screen

#### 2.3.3. Restaurant and kitchen

The restaurant and kitchen have the following facilities center has the following facilities, which are **provided for information purposes only**:

- Cold and freezer room (fitted).
- Dry store.

- Small bar/cashier area
- Seating 80 people at 4 or 6- or 10seater table

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- Cold and hot kitchen, with starter equipment fitted including overhead extraction and gas supply.
- Dish and pot wash-up areas with sinks.
- Wooden deck

#### 2.3.4 Nature-based activities

The successful bidder will also be required to create strategic linkages with other private operators to promote nature-based activities that can be potentially packaged with the hotel and conference and events experiences.

## 2.4. Operating Model

## **Pricing Structure**

The ECPTA wishes to enter into a concession agreement with the appointed concessionaire. The ECPTA has opted for a hybrid operating model, which combines a nominal rental and turnover factor charge. This is to ensure risk sharing between the concessionaire during the early phases of operations. This model ensures that the property self sustains from the institution's perspective, without further short-term capital injection from the ECPTA i.e., rates and taxes, electricity etc. The structure of the operating model is illustrated below:

## **Pricing structure of PPP**

The pricing structure of the PPP is as follows:

Nominal fixed monthly rental payable in advance; and

Year	Monthly Rental		
1	R 182 217,16		
2	R 185 020,50		
3	R 187 823,84		
4	R 190 627,18		
5	R 193 430,52		
6	R 196 233,87		
7	R 210 250,57		
8	R 224 267,27		
9	R 238 283,98		
10	R 252 300,68		
11	R 266 317,39		
12	R 280 334,09		
13	R 294 350,80		

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14	R 308 367,50
15	R 322 384,21
16	R 336 400,91
17	R 350 417,62
18	R 364 434,32
19	R 378 451,03
20	R 392 467,73

 Turnover gross revenue based on a proposed percentage factor payable at the end of the financial year.

The proposed Offer Fee, shall be exclusive of VAT and will be based on the following formula:

 $P = R + (TF \times T20)$ 

where:

P = Price Fee

R = Nominal rental proposal (i.e., proxy for property running costs)

TF = Turnover factor

T20 = Turnover as submitted for the 20-Year period forecasted

#### 2.5. Term of concession

The **term of the concession** shall be a **period of 15 years**, with a full review every **5-year period** to assess the following:

- Environmental compliance.
- Financial performance.
- Contractual obligations compliance i.e., rental obligations, reserve fund maintenance etc.
- Local economic empowerment in line with ECPTA's vision of "inclusive economy growth";
   and
- Local employment.

## 2.6. Timelines

Timelines are of particular importance to the agency due to the urgency in commercializing opportunities to earn revenue. The following timelines must be adhered to by the bidder:

Commencement of fittings and kitting

within one month

Completion of fitting (from commencement)

within three months

Opening date (from completion)

within one month



## 2.7. Monitoring and review

The following reviews will be conducted on the performance of the concessionaire:

- 5-Year comprehensive review; and
- Bi-annual compliance meeting in line with performance measures.

Non-compliance may result in the termination of the concession agreement.

#### 2.8. Occupational rental

The appointed concessionaire is required to commence fitting of the facilities within 3 months from signature of PPP and will be afforded 3-months occupational rental during this period, to allow for the fitting of the facilities.

## 2.9. Furniture, fittings, and kitting

The appointed concessionaire is required to fit the facilities with furniture, fittings and kitting and should provide proof of availability of these funds, along with a detailed costing thereof for each opportunity. The furniture, fittings and kitting's shall become that of the ECPTA on expiry of PPP agreement or termination thereof.

#### 2.10. Reserve Fund

The appointed concessionaire is required to maintain a reserve fund effective from the third anniversary of the PPP agreement equivalent to at least 1.5% of the net turnover. Net turnover is the turnover less any cost of providing such turnover i.e., cost of sales and selling expenditure.

## 2.11. Other conditions and requirements

The following is required from the concessionaire:

- 75% of unskilled labour for the Cape Morgan Nature Reserve shall be from the Great Kei region.
- At least 25% of the supplies of Cape Morgan Nature Reserve should be sourced within the Amatole region.
- Naming rights of the facility shall be negotiated between the appointed concessionaire and the ECPTA; and

The appointed concessionaire must note that the reserve does not have staff accommodation.

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL,

#### 2.12. Infrastructure

#### **Access Road**

Access road is available. The reserve can be easily accessed via a gravel road from a tarred road (distance of approximately 500 meters). Maintenance of the gravel road to serve operations will be permitted. Plans and proposals are in place for the tarring of this access road with the local municipality, however there is no firm commitment at this stage.

## Sewerage

Sewerage disposal facilities are available on site. The service provider will be responsible for the cost of sewerage management.

#### Refuse

The operator will be responsible for removal and complete disposal of all refuse generated on the reserve. There is no internal disposal site. The operator should have a waste management plan, which must be submitted as part of this proposal. The service provider will be responsible for the cost of refuse.

#### Water

Municipal water supply is available on site, with six 10 000 / tanks to harvested rain for backup. The service provider will be responsible for the cost of water usage.

#### **Maintenance**

There are processes and procedures in place that needs to be followed for maintenance purposes. Details to be enlisted in the PPP agreement. The appointed bidder is required to maintain the premises for the term of the concession. The service provider will be responsible for the cost of maintenance, with the exception of structural maintenance.

## Safety and Security

The ECPTA and the Operator will be jointly responsible for safety and security of the premises during the day. The Operator will be responsible for safety and security of the premises at night, weekends and public holidays.

- One control access center for entrance and exit. During the day ECPTA will be at the gate
  as the Rangers' offices are in the same precinct as the hotel and the conference. The
  Operator would need to ensure there is adequate security at night.
- Concessionaire must provide insurance for the facilities.
- Concessionaire must provide additional security features as necessary.
- CCTV Cameras: and
- Flanked by a forest providing natural breaking point discouraging unauthorized access.

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CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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## 3. SITE VISIT

The compulsory site visit process is organised for the Bidders with the following objectives:

- To provide all Bidders the opportunity to ascertain all information they need to present informed and competitive bids for the sites they are qualified to bid for, including physical facilities; and
- To ensure that such access to information is equal for all Bidders.

Attendance will inform Bidders of possible challenges and opportunities that may or may not have an impact on the feasibility studies conducted by Bidders and will further serve to ensure the accuracy of viabilities conducted for the facility.

A Compulsory briefing will be held on two separate dates namely, <u>09<sup>th</sup> November 2023 at 10h00</u> <u>and the 04<sup>th</sup> December 2023 @11h:00.</u> Bidders do not have to attend both sessions, it is compulsory to attend only one session and not both. The venue for both briefing sessions is the Cape Morgan Nature Reserve in Kei Mouth, GPS Co- ordinates: Latitude - 32 42' 00.32" S Longitude - 28 21' 33.47'E.

Please note that travel and accommodation costs for this visit will be for the bidder's account.

Each Bidder shall be solely responsible for its own due diligence investigation of the investment-opportunity, the proposed Concession Agreement terms and all matters relating to this RFP. Neither ECPTA nor any of their respective officers, employees, agents, or advisers makes any representation or warranty, express or implied, concerning any matter affecting the PPP opportunity, except for the representations and warranties of ECPTA that will be set out in the Concession Agreement.

No verbal agreement or conversation with, nor any verbal clarification from, any officer or employee of ECPTA or any of their advisers shall affect or modify any of the terms and conditions contained in this RFP. Only written amendments, supplements or clarifications to this RFP from duly authorised Project Officer of ECPTA, circulated to each Bidder, should be relied upon as authorised.

#### 4. GENERAL CONDITIONS OF THE BID

## 1. Interpretation

The word "Bidder" in these conditions shall mean and include any firm or any company or body incorporated or unincorporated.

The word "ECPTA" in these conditions shall mean the Eastern Cape Parks & Tourism Agency.

#### 2. Extent of the bid

This contract is for the provision of the services as detailed in the attached Specification (Clause 2: The PPP opportunity).

#### 3. Contract to be Binding

ECPTA will enter into a concession agreement with the successful service provider.

#### 4. Mode of the Bid

All Bids shall be completed and signed: All forms, annexure, addendums and specifications shall be signed and returned with the Bid document as a whole. *The highest or any Bid will not necessarily be accepted.* The ECPTA wishes to deal on a prime contractual basis with the successful Bidder being responsible and accountable for all aspects of the entire solution or service offered.

## 5. Insurance Claims, etc.

The ECPTA shall not be liable in any manner in respect of any claims, damages, accidents and injuries to persons, property or rights or any other courses of civil or criminal action that may arise from the carrying out of this contract.

The company shall insure his / her / their personnel and any plant, machinery or other mechanical or electronic equipment involved in the fulfillment of this contract and shall indemnify ECPTA against all risks or claims which may arise. It will be required from the successful Bidder to submit proof of insurance or any other valid form of indemnification to ECPTA for scrutiny.

## 6. Signing of Documents

Bidders are required to return the complete set of documents duly signed.

## 7. Period of Validity for Bids and withdrawal of Bid after Closing Date

Bids are to be held valid and binding for 150 days from the closing date of submissions (calculated from, but not including, the due date).

## 8. Penalty Provision

Should the successful Bidder:

- a. Withdraw the Bid during the afore-mentioned period of validity; or
- b. Advise the ECPTA of his / her / their inability to fulfill the contract; or
- c. Fail or refuse to fulfill the contract; or
- d. Fail or refuse to sign the agreement or provide any surety if required to do so.

Then, the Bidder will be held responsible for and is obligated to pay to the ECPTA:

All expenses incurred by ECPTA to advertise for or invite and deliberate upon new Bids, should this be necessary.

The difference between the original accepted Bid price and:

- i) A less favorable (for the ECPTA) Bid price accepted as an alternative by the ECPTA from the Bids originally submitted; or
- ii) A new Bid price.

#### 9. Value Added Tax

In calculating the cost of the supply and delivery of services and / or material, the supplier will issue a "Tax Invoice" for all services rendered and / or materials supplied, which will reflect the exclusive cost of such services, goods or materials with the relevant Value Added Tax being added to the total. VAT must be included in the Bid price but must be shown separately.

#### 10. Price Escalation

Nominal rental payable is subject to an annual increase of 0.5% for the first 6 years and 0.1% for the latter years of the contract. The financial proposal/ forecast shall provide over the full 20-year contract period.

## 11. Authority to Sign Bid Documents

In the case of a Bid being submitted on behalf of a company, close corporation or partnership, evidence must be submitted to the ECPTA at the time of submission of the Bid that the Bid has been signed by persons properly authorized thereto by resolution of the directors or under the articles of the entity.

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



#### 12. Duration of the Concession

The contract period is for a period of 15 years with an option to extend for a further period of 5 years. The contract is reviewable as determined by ECPTA.

## 13. Insurance and Indemnity

ECPTA shall not be liable in any manner in respect of any claims, damages, accidents and injuries to persons, property or rights or any other courses of civil or criminal action that may arise from the carrying out of this contract. The operator shall at all times during the term of the lease maintain liability insurance.

#### 14. Control of The Contract

For the purposes of this contract ECPTA has appointed the Bid Committee for the adjudication, award and management of the bid.

## 15. Agreement

The successful bidder undertakes to be bound by all terms and conditions contained in this bid document. A concession agreement will be signed between ECPTA and the successful Operator.

#### 5. SUBMISSION OF BID

Bids must be submitted in sealed envelopes clearly marked "THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS"- RFP NO.02/23/24" Bid Documents must be deposited in the Bid Box, 17-25 Oxford Street (Cnr of Fleet & Oxford Street), East London, by no later than 11:00 am on the 16<sup>th</sup> of January 2024. Late, faxed, or emailed bid documents will not be accepted.

Bids which are not submitted in a properly sealed and marked envelope and/or deposited in the relevant bid box on or before the closing date and time will not be considered. Faxed or e-mailed Bids will not be considered.

## **Bid /Clarification Enquiries**

For all enquiries regarding the bid document please contact Ms. Unathi Zinganto at 043 492 0871, e-mail: Unathi.zinganto@ecpta.co.za or Contact Mr. Bulelani Silangwe for technical enquires at 043 492 0892 during working normal hours, email bulelani.silangwe@ecpta.co.za before the 5<sup>th</sup> of January 2024. Response to clarifications queries will be emailed to bidders within a period of one week from such closing date.

## How will bids be opened.

The ECPTA official will publicly open and register all bids received.

#### **Timetable**

The procurement process timeline for the appointment of the concessionaire will be as follows:

Advertisement 20 October 2023 Availability of bid document 25 October 2023

Compulsory site visit and clarification meeting 09 November 2023 @10h00

04 December 2023 @11h00

Responses to clarification queries 05 January 2024

Closing date 16 January 2024 at 11h00

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS Page 23 of 64



## 5.1 Rules of bidding

- 5.1.1 The ECPTA reserves the right to call interviews with short-listed bidders before the final selection process.
- 5.1.2 The ECPTA reserves the right to negotiate prices with preferred bidders.
- 5.1.3 The ECPTA reserves the right to return late bids submissions unopened. No late submissions.
- 5.1.4 Firms may not contact the ECPTA, transaction advisors or the relevant treasury on any matter pertaining to their bid from the time of submission to the award date. Any effort by the bidder to influence bid evaluation, bid comparisons or bid award decision in any manner, may result in rejection of the bid concerned.
- 5.1.5 The bidder must be a single entity with all other necessary expertise secured via subcontract or under joint venture agreement. The ECPTA will enter into a single contract with a operator for the rendering of services as set out in the terms of reference.
- 5.1.6 Foreign firms providing proposals must become familiar with local conditions and law and take them into account in preparing their proposals.
- 5.1.7 Bids must be submitted in South African Rands, on a fixed price basis.
- 5.1.8 The cost of preparing bids and of negotiating the contract will not be reimbursed.
- 5.1.9 The ECPTA is not bound to accept any of the bids submitted and reserves the right to call for best and final offers from shortlisted bidders before final selection.

#### 5.2 Other due diligence

Each bidder will be responsible for its own due diligence investigation of the concession opportunity, environmental compliance requirements, proposed contractual terms and anything else relating to this RFP. Neither the ECPTA nor any of its staff can make any suggestions or guarantees, directly or indirectly, about anything affecting this RFP.

#### 5.3 Additional Information

Additional data relating to this RFP is contained as Annexures to the bid document.

- Environmental Impact Assessment.
- Stage 3 Design Report i.e., for 3-Star Grading hotel

#### 6. INCOMPLETE BIDS

Bids must be delivered by the stipulated time to the correct address. Late bids will not be accepted for consideration.

The bid evaluation committee will check bid to see whether all the documentation that this RFP requires has been submitted correctly.

If a bid is not complete or something in it is not clear, the bid evaluation committee may, but is not obliged to, ask Bidders for more information. Bidders will receive such requests for more information in writing. No substantial changes to the bid will be asked for or allowed, except if there is a clear mistake in the bid.

ECPTA may, but is not obliged to, disqualify a bid that is not complete or requires clarification without a request for further information.

ECPTA shall not be obliged to reimburse Bidders for any costs and/or damage they incurred during the preparation of Bid Submissions, in the event of cancellation, disqualification, suspension, modification or delay of the Tender.

#### 7. EVALUATION CRITERIA

# BIDS WILL BE EVALUATED IN ACCORDANCE WITH THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT (PPPFA) of 2000 AND ITS REGULATIONS OF 2022

A four-stage evaluation process will be employed. In Stage 1, all bids received will be evaluated for compliance to the bid requirements. Only service providers who meet all the requirement for compliance on Stage 1 will proceed to Stage 2 for Functionality. Service providers who meet the minimum threshold of **75 points out of 100** on functionality will proceed to Stage 3 where bidders will be invited for presentations. Bidders who obtain a minimum of **70 points out of 100** on presentations stage will proceed to Stage 4 where bids will be assessed for Price and Specific Goals in accordance with the Preferential Procurement Regulations of 2022.

### **Stage 1: Compliance with Bid Requirements**

Bidders must comply with the set of compliance requirements listed below. Bidders must comply with the set of Compliance Requirements and **MUST** submit evidence to be considered for evaluation. Failure to submit evidence will lead to immediate rejection of the bid.

No.	Compliance Requirements
1	Compulsory Briefing
	A compulsory briefing will be held on site to give interested bidders clarity on the
	scope and extent of the work.
	Bidders must attend any of the two briefing session dates.

## Stage 2: Functionality

Only service providers who meet all the requirement for compliance on Stage 1 will proceed to Stage 2 for Functionality. Service providers who meet the minimum threshold of **75 points out of 100** on functionality will proceed to Stage 3 where bidders will be invited for presentations.

1	Financial Capacity	30	Scoring
1.1	Audited or reviewed financial statements	Submitted with at least NAV	10
	with at least R4m net asset value of	greater than R4m = 10	
	concessionaire, shareholder, subsidiary,	Not submitted or less than R4m	
	or an associated company.	= 0	
1.2	Bank letter or guarantee confirming	Submitted and based on	10
	availability of funds at least	submitted costings for furniture	
	equivalent to the costings in the	and fittings = 10	
	operational plan submitted by the	Not submitted = 0	
	bidder for furniture, fittings, and kitting		
	from a reputable financial institution.		
	Proof may be in the form of a verifiable		
	investment statement.		
1.3	Bank letter or proof availability of	Submitted and based on 10% of	10
	working capital at least equivalent to	submitted 5-Year forecast = 10	
	10% of the annual turnover submitted	Not submitted = 0	
	by the bidder in the operation plan		

2	Operational Plan	35	Scoring
2.1	Employee structure	Submitted = 5 Not submitted = 0	5
2.2	Job creation plan for the next 20 years	At least 30 employees = 5 Less than 25 employees = 3 Less than 20 employees = 0 Not submitted = 0	5
2.3	Detailed costing of furniture, fittings, and kitting of the facilities (as illustrated in Annexure A)	Costing in line with capacity of facility = 5 Costing not in line with capacity of facility = 0	5

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



2.4	5 – Year cash flow forecast financial	Forecasted cash flows	5
	forecast (as illustrated in Annexure A)	viable i.e. = 5	
		Forecast cash flows not	
		viable = 0	
2.5	Environmental management plan	Good = 5	5
		Average = 3	
		Poor = 0	
		Not submitted = 0	
2.6	Local economic empowerment plan	Good = 5	5
		Average = 3	
		Poor = 0	
		Not submitted = 0	
2.7	Implementation timetable	Submitted and within	5
		timelines in 4.7 = 5	
		Submitted and not within	
		times in $4.7 = 2.5$	
		Not submitted = 0	

3	Hospitality and tourism experience	35	Scoring
3.1	Proof of experience in operating	Submitted with at least 5-	15
	accommodation facilities (at least 5-	year experience = 15	
	years' experience required). Must	Not submitted = 0	
	provide verifiable management		
	agreement or lease agreement.		
	Proof of experience must be submitted in		
	any of the following documents and must		
	include period of assignment, type of		
	services offered and must be on a		
	letterhead:		
	a. Appointment Letter		
	b. Reference letter		
	c. Copies of contract or SLA		

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3.2	Proof of experience in providing	Submitted with at least 2-	15
	activities or proof of partnerships of at	year experience = 15	
	least 2-years	Not submitted = 0	
3.3	Proof of affiliations with a registered	Submitted = 5	5
	Tourism Body	Not submitted = 0	

Total functionality points	100
Minimum threshold	75

Bidders must obtain a minimum score of 75 points out of 100 and above on functionality in order to be considered for Stage 3. Bidders that score less than 75 points out of 100 will be regarded as non-responsive and disqualified from the process.

## **Stage 3: Presentations**

Bidders who comply with the requirements of Stage 2 will be subjected to presentations to outline their Operational Plan / Implementation Plan. Detailed presentation requirements will be sent to the shortlisted service providers. Bidders must score a minimum of 70 points out of 100 points in order to be evaluated on Stage 4, Price and Specific goals.

Stage 4: Price and Specific Goals

Criteria	Points Available	
Price	80	
Specific Goals	20	
Total	100	

## **Price**

Refer to Pricing schedule on page 35 of 64 – Price Offer Form which must be completed by the bidder. The total bid price to be submitted by bidders will be based on the following formula:

 $\mathbf{P} = \mathbf{R} + (\mathbf{TF} \times \mathbf{T20})$ 

where:

P = Price Fee

R = Nominal rental proposal (i.e., proxy for property running costs)

TF = Turnover factor

T20 = Turnover as submitted for the 20-Year period forecasted

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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#### Offer Fee will be evaluated exclusive of VAT

Price will be evaluated on an 80/20 Preference Points prescribed in the PPFA and the PPR, including Circular 16 of the PPR as follows and will be based on Price Fee calculated above:

Ps = 80(1 + [(Pf - Pmax)/Pmax])

where:

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of the highest acceptable tender

If the price offered by a tenderer scoring the highest points is not market related, ECPTA may not award the contract to the tenderer. The ECPTA may:

- i. Negotiate a market related price with the tenderer scoring the highest points or cancel the tender.
- ii. If the tenderer does not agree to a market related price, negotiate a market related price with the tenderer scoring the second highest points or cancel the tender; or
- iii. If the tenderer scoring the second highest points does not agree to a market related price, negotiate a market-related price with the tenderer scoring the third highest points or cancel the tender.

## **Specific Goals**

Preference Points will be allocated in terms of the PPPFA, including Circular 16 to score the bidder points out of 20 points for Specific Goals as outlined overleaf:

POINTS FOR SPECIFIC GOALS				
Specific Goals Category	Weighting (of 20	Number of	Acceptable	
	Points)	points	Evidence	
>51% Historically Disadvantaged Individuals	25%	5	CSD report	
Ownership			<u>Or</u>	
(South African citizen - who, had no franchise				
in national elections prior to the introduction			CIPC certificate	
of the Constitution of the Republic of South			& ID Copy	
Africa, 1983 (Act 110 of 1983) or the				
Constitution of the Republic of South Africa,		2.5		
1993, (Act 200 of 1993))		0		

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS  $\begin{array}{c} \text{Page 30 of 64} \end{array}$ 



10-50% HDI Ownership			
<10% HDI Ownership			
>51% Women Ownership	25%	5	CSD report
10-50% Women Ownership		2.5	<u>Or</u>
<10% Women Ownership		0	CIPC certificate & ID Copy
>51% Youth Ownership	15%	5	CSD report
10-50% Youth Ownership		2.5	<u>Or</u>
<10% Youth Ownership		0	CIPC certificate & ID Copy
>51% Disability Ownership	10%	3	<u>Medical</u>
10-50% Disability Ownership		1.5	<u>certificate</u>
<10% Women Ownership		0	
Locality (Enterprises located in the Eastern Cape Province)	25%	2	Valid Proof of Address.  Municipal Council Letter  Or  Lease Agreement/  Or  Statement of Account  Proof must be valid at the time of submission
TOTAL	100%	20	

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



A tenderer failing to submit evidence for Specific Goals claimed or is a non-compliant contributor to Specific Goals may not be disqualified but may only score point out of 80, and scores 0 points out of 20 for Specific Goals. Price and Specific goals points will be calculated as described in the Preferential Procurement Regulations of 2022. SBD 6.1 form must be used to claim points for Specific Goals for the company. A copy of CSD report or (CIPC certificate, Trust registration, ID Copies of director)), Medical Certificate (where applicable) and Proof of Address must be submitted as proof of specific goals. *Failure to submit the acceptable evidence for claiming Specific Goals the company will automatically score zero*.

#### 8. FINALISING AGREEMENT

The ECPTA will enter into a concession agreement with the successful operator. The Operator will be offered a 15-year performance-based contract commencing upon appointment (as agreed between the Operators and the ECPTA). The ECPTA reserves the right to review the contract on a period to be determined by ECPTA to ensure that the operator complies with the standards of operation as required. The ECPTA reserves the right to terminate the contract on material breach by the operator.

The appointed concessionaire will be required to sign a concession agreement. The final concession agreement will be negotiated between the ECPTA and the appointed concessionaire post appointment.

If the ECPTA and the preferred bidder fail to come to an agreement on the concession agreement with a period of (6) six weeks, the ECPTA may reserve the right to withdraw the appointment as preferred bidder and begin negotiations with the reserve bidder.

## 9. FINANCIAL PROPOSAL

The bidder must Indicate how much capital will be needed, where it will come from (own capital, grants, loans) and the expected amount and terms (interest rate, repayment period, security) of any proposed loans. Specify whether the necessary financing has been secured and provide appropriate proof.

Indicate the amounts proposed for capital investment and specifically for the following:

- Purchase of assets.
- Where a franchise is proposed, the bidder should show that the capital is available to secure the franchise and also that agreement was reached that the bidder will be allowed to become a franchisee; and
- · Training of staff.

Only shortlisted bidders will be required to submit the latest financial statements or a recent auditor's report confirming that all the members of the bidder are solvent and liquid. If a member of the bidder does not produce audited financial statements, it must produce a notarised statement of assets.

A cash flow forecast (net of VAT) for the proposed term (20 years) of the concession Agreement. This may be in a spread sheet format of the bidder's choice, but must at least present the following:

	Start- up R'000	Year 1 R'000	Year 2 R'000	Year 3 R'000	Year 4 R'000	Year 5* R'000
Cash inflows						
Owners' capital						
Loans received						
Grants received						
Cash from sales and other operating revenue						
Cash from other sources						
Total cash inflow (A)						
Cash outflows						
Project costs and start- up expenses						
Salaries, wages and staff costs						
All other operating costs and expenses						
Loan repayments						
Infrastructure upgrades/Building additions/ internal décor etc.						
Replacement of equipment and vehicles						
Total cash outflow (B)						
Net cash flow [A – B] before PPP fees and tax						

<sup>\*</sup> Adapt for the 20-year term of the PPP

#### 10. PRICE OFFER FORM

Bidders must present the PPP Fee Offer in the form of a letter on the bidder's letterhead as follows, inserting the bidder's name and the percentage of gross revenue for the variable PPP bid as indicated:

## Form of Letter

10:	Eastern Cape & Parks Agency	
	17-25 Oxford Street, East London, 5201	

(Name of bidder) \_\_\_\_\_\_ hereby commits to pay to ECPTA based on the following formula:

 $\mathbf{P} = \mathbf{R} + (\mathbf{TF} \times \mathbf{T20})$ 

where:

P = Price Fee

R = Nominal rental proposal (i.e., proxy for property running costs)

TF = Turnover factor

T20 = Turnover as submitted for the 20-Year period forecasted

For indicative purposes only, our projection of fees payable to ECPTA is:

	Formula	Years 1 – 20
Gross revenue (net of VAT)	T20	
Fixed Nominal Rental	R182 217.16	
Percentage of gross revenue due as Variable concession Fee (% same for each year)	TF	
PPP fee due	R + (TF x T20)	
Minimum concession fee plus Variable concession Fee		



(Name of bidder)	_ hereby warrants that the committed minimum
concession fee and the Variable concession Fee	shall be included in the concession agreement,
if accepted by ECPTA.	
The person signing below is a duly authorised re	epresentative of the bidder with full power and
authority to submit this financial offer and commit	the bidder to its terms.
Signed:	Name:
T:(1	

# 11. BUSINESS PLAN

#### **Background and existing operations**

Number of years in Business

Turnover of existing business

Experience in running a hotel facility and specifically in difficult areas (remote, no access to temp staff, challenges related to basic services and logistics, etc)

Outline cost of sales and pricing policy

The business plan should at least cover the following areas:

- Hotel / Hospitality Industry experience
- Marketing Local initiatives and promotional campaigns
- Stakeholder engagement/ partnerships
- Labour /Job Creation. The appointed concessionaire must give an undertaking that staff employed will be paid in line with labour legislation.
- Equipment
- Furniture and fittings (Interior Design)
- Products
- Training

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL,

# 12. RISK MANAGEMENT

Financing  Required capital for capex and open may not be raised / secured; loans repayments might be difficult; tax obligations may not have been fully taken into account or may change; fluctuating inflation, interest rates, oil prices and currency fluctuations may affect assumptions  Supporting  Supporting Supporting infrastructure may be infrastructure inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction  Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities  Utilities   Utilities may not be fully available or may cause delays	Type of risk	General description of risk	Project- specific risk	Mitigation measures	Allocation of risk (institution/ private party/ shared)
secured; loans repayments might be difficult; tax obligations may not have been fully taken into account or may change; fluctuating inflation, interest rates, oil prices and currency fluctuations may affect assumptions  Supporting Supporting infrastructure may be infrastructure inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction  Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities may not be fully available or may cause delays	Financing	Required capital for capex and			
might be difficult; tax obligations may not have been fully taken into account or may change; fluctuating inflation, interest rates, oil prices and currency fluctuations may affect assumptions  Supporting Supporting infrastructure may be infrastructure inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities may not be fully available or may cause delays		open may not be raised /			
may not have been fully taken into account or may change; fluctuating inflation, interest rates, oil prices and currency fluctuations may affect assumptions  Supporting Supporting infrastructure may be inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays		secured; loans repayments			
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rates, oil prices and currency fluctuations may affect assumptions  Supporting infrastructure supporting infrastructure may be inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction  Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities may not be fully available or may cause delays		into account or may change;			
fluctuations may affect assumptions  Supporting infrastructure  Supporting infrastructure inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction  Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities may not be fully available or may cause delays		fluctuating inflation, interest			
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Supporting infrastructure may be inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction  Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities may not be fully available or may cause delays		fluctuations may affect			
infrastructure inadequate to sustain the enterprise (inclusive of staff housing)  Planning, design and construction Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays		assumptions			
enterprise (inclusive of staff housing)  Planning, design and construction  Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities  Utilities may not be fully available or may cause delays	Supporting	Supporting infrastructure may be			
Planning, design and construction Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays	infrastructure	inadequate to sustain the			
Planning, design and construction Planning consents may not be acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays		enterprise (inclusive of staff			
and construction acquired or granted; the design may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays		housing)			
may not be fit for the purpose; construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays	Planning, design	Planning consents may not be			
construction may not be completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays	and construction	acquired or granted; the design			
completed on time and in budget or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays		may not be fit for the purpose;			
or might be higher than anticipated  Utilities Utilities may not be fully available or may cause delays		construction may not be			
anticipated  Utilities Utilities may not be fully available or may cause delays		completed on time and in budget			
Utilities Utilities may not be fully available or may cause delays		or might be higher than			
available or may cause delays		anticipated			
	Utilities	Utilities may not be fully			
Latitics Incufficient engage (e.g.) - terre		available or may cause delays			
Utilities   Insutticient coverage (cell phone	Utilities	Insufficient coverage (cell phone			
or landline) due to location		or landline) due to location			
Environment Liability for losses caused by	Environment	Liability for losses caused by			
and heritage environmental or heritage	and heritage				
damage or delays		damage or delays			
Maintenance The costs of maintenance to	Maintenance	The costs of maintenance to			
required standards may vary		required standards may vary			
from projections or maintenance		from projections or maintenance			
may not be carried out					
Operations Any factors (other than force	Operations	-			
majeure) that may impact on					
operations.		. ,			
Market, demand, The demand for the product may	Market, demand.	·			

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



Type of risk	General description of risk	Project- specific risk	Mitigation measures	Allocation of risk (institution/ private party/ shared)
volume	be less than projected.			
Political	Unforeseeable conduct by any government institution may adversely affect the project, or the government may expropriate private party assets			
Fanna maria	' '			
Force majeure	Unexpected events beyond either party's control			
Insurance risks	Loss of income caused by extreme events such as drought, fire or flooding			
Insurance risks	Public liability in the event of claims by clients related to hygiene deficiencies			

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS Page 40 of 64



#### 13. ADDITIONAL INFORMATION

## For information purposes only:

- 1. Architectural designs
- 2. Environmental Impact Assessment
- 3. Stage 3 Design Report i.e., for 3-Star Grading hotel
- 4. Photos of the 3-Star Grade hotel, conference facility and restaurant
- 5. Cape Morgan Nature Reserve Feasibility Study: Financial feasibility, May 2022
- 6. Cape Morgan Nature Reserve Feasibility Study: Phase I Situation analysis, December 2021
- 7. Cape Morgan Nature Reserve Feasibility Study: Phase II Market and Concept development, March 2012
- 8. Cape Morgan Nature Reserve Feasibility Study: Phase III Financial analysis May 2012
- 9. Cape Morgan Nature Reserve Feasibility Study: Phase IV Tourism Concept Business Plan June 2012
- 10. Cape Morgan Nature Reserve Pre-Feasibility Study June 2022.

#### Templates to be used in the bid submissions:

- 1. Offer Fee template
- 2. Detailed furniture, fittings, and kitting costing
- 3. 20-Year Cash Flow forecast template

#### 14. STANDARD BIDDING DOCUMENTS

SBD4

#### **BIDDER'S DISCLOSURE**

#### 1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

#### 2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise, employed by the state?

YES/NO

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

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2.2 is emp	Do you, or any person conne		e a relationship with any person who YES/NO
2.2.1	If so, furnish particulars:		
• •	•	erest in the enterprise ha	areholders / members / partners or ve any interest in any other related YES/NO
2.3.1	If so, furnish particulars:		
3	DECLARATION		
	,		in wing statements that I certify to be
3.3 consul	rue and complete in every res The bidder has arrived at Itation, communication, agre	panying bid will be disquespect; the accompanying bid eement or arrangemen	closure; closure; calified if this disclosure is found not independently from, and without t with any competitor. However, asortium1 will not be construed as

<sup>1</sup> Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

delivery particulars of the products or services to which this bid invitation relates.

In addition, there have been no consultations, communications, agreements or

arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or

3.4

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

Signature	Date
Position	Name of bidder

# PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

#### 1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

#### 1.2 To be completed by the organ of state

- a) The applicable preference point system for this tender is the 80/20 preference point system.
- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
- (a) Price; and
- (b) Specific Goals.

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL,

#### 1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

#### 2. **DEFINITIONS**

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) "Rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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#### 3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

#### 3.1. POINTS AWARDED FOR PRICE

#### 3.1.1 THE 80/20 PREFERENCE POINT SYSTEMS

A maximum of 80 points is allocated for price on the following basis:

80/20

$$Ps = 80\left(1 - \frac{Pt - Pmin}{Pmin}\right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

# 3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

#### 3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 points is allocated for price on the following basis:

80/20

$$Ps = 80 \left( 1 + \frac{Pt - P max}{P max} \right)$$

where:

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

#### 4. POINTS AWARDED FOR SPECIFIC GOALS

4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO SELECTION OF A SECOND PROCESS OF A PERIOD OF 15 YEARS WITH AN OPTION TO SECOND PROCESS OF TO SECOND PROC



Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:

- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
- (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
- (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

The 80/20 preference point system is applicable, corresponding points must also be indicated as such. Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in terms of this tender	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (80/20 system) (To be completed by the tenderer)
>51% Historically Disadvantaged Individuals Ownership	5	
(South African citizen - who, had no franchise in national elections prior to the introduction of the Constitution of the Republic of South Africa, 1983 (Act 110 of 1983) or the Constitution of the Republic of South Africa, 1993, (Act 200 of 1993))	2.5	
10-50% HDI Ownership	0	
<10% HDI Ownership		
>51% Women Ownership	5	
10-50% Women Ownership	2.5	
<10% Women Ownership	0	

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>51% Youth Ownership	5	
10-50% Youth Ownership	2.5	
<10% Youth Ownership	0	
>51% Disability Ownership	3	
10-50% Disability Ownership	1.5	
<10% Women Ownership	0	
Locality (Enterprises located in the Eastern	2	
Cape Province)		
Total	20	

#### **DECLARATION WITH REGARD TO COMPANY/FIRM**

4.3.	Name of company/firm
4.4.	Company registration number:
4.5.	TYPE OF COMPANY/ FIRM
	Partnership/Joint Venture / Consortium
	One-person business/sole propriety
	Close corporation
	Public Company
	Personal Liability Company
	(Pty) Limited
	Non-Profit Company
	State Owned Company
TICK A	PPLICABLE BOX

- 4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:
- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
- iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of

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the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have -

(a)	disqualify the person from the tendering process;
(b)	recover costs, losses or damages it has incurred or suffered as a result of

that person's conduct;

(c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;

(d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram* partem (hear the other side) rule has been applied; and

(e) forward the matter for criminal prosecution, if deemed necessary.

	SIG NATURE(S) OF TENDERER(S)
SURNAME AND NAME:	
DATE:	
ADDRESS:	

#### 15. JOINT VENTURE DISCLOSURE FORM

#### **GENERAL**

- i) All the information requested must be filled in the spaces provided. If additional space is required, additional sheets may be used and attached to the original documents.
- ii) A copy of the joint venture agreement must be attached to this form, in order to demonstrate the Affirmable, Joint Venture Partner's share in the ownership, control, management responsibilities, risks and profits of the joint venture, the proposed joint venture agreement must include specific details relating to:
- a) the contributions of capital and equipment
- b) work items to be performed by the Affirmable Joint Venture Partner's own forces
- c) work items to be performed under the supervision of the Affirmable Joint Venture Partner.
- iii) Copies of all written agreements between partners concerning the contract must be attached to this form including those, which relate to ownership options and to restrictions/limits regarding ownership and control.
- iv) ABE partners must complete ABE Declaration Affidavits.
- v) The joint venture must be formalised. All pages of the joint venture agreement must be signed by all the parties concerned. A letter/ notice of intention to formalise a joint venture once the contract has been awarded will not be considered.
- vi) should any of the above not be complied with, the joint venture will be deemed null and void and will be considered non-responsive.

#### 1. **JOINT VENTURE PARTICULARS**

a)	Name
b)	Postal address

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c) Phys	sical address			
d)	Telephone			
e)	Fax			
2.	IDENTITY OF EACH NON-AFFIRMABLE JOINT VENTURE PARTNER			
2.1(a)	Name of Firm			
Postal	Address			
Physical Address				
Teleph	one			
Fax				
Contac	ct person for matters pertaining to Joint Venture Participation Goal requirements:			
•••••				
2.2(a)	Name of Firm			
Postal Address				
Physic	al Address			
Teleph	one			
Fax				

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(Continue as required for further non-Affirmable Joint Venture Partners)				
IDENTITY OF EACH AFFIRMABLE JOINT VENTURE PARTNER				
3.1(a) Name of Firm				
Postal Address				
Physical Address				
Telephone				
Fax				
Contact person for matters pertaining to Joint Venture Participation Goal requirements:				
3.2(a) Name of Firm				
Postal Address				
Physical Address				
Telephone				
Fax				
Contact person for matters pertaining to Joint Venture Participation Goal requirements:				
3.3(a) Name of Firm				
Postal Address				
Physical Address				

CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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Telephone
Fax
Contact person for matters pertaining to Joint Venture Participation Goal requirements:
1. BRIEF DESCRIPTION OF THE ROLES OF THE AFFIRMABLE JOINT VENTURE PARTNERS IN THE JOINT VENTURE
VENTORE I ARTHERO IN THE SOINT VENTORE
5. OWNERSHIP OF THE JOINT VENTURE
a) Affirmable Joint Venture Partner ownership percentage(s)%
b) Non-Affirmable Joint Venture Partner ownership percentage(s)%
c) Affirmable Joint Venture Partner percentages in respect of: *
(i)
Profit and loss sharing
(ii)
Initial capital contribution in Rands
(*Brief descriptions and further particulars should be provided to clarify percentages).

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(iii)									
Anticipated o	n-going	g capital contrib	utions in Rands						
equipment) to	` '	Contributions ovided by each		(specify	types,	quality,	and	quantities	of

# 5. RECENT CONTRACTS EXECUTED BY PARTNERS IN THEIR OWN RIGHT AS PRIME CONTRACTORS OR AS PARTNERS IN OTHER JOINT VENTURES

	NON-AFFIRMABLE PARTNERS	JOINT	VENTURE	PARTNER NAME
a)				
b)				
c)				
d)				
e)				

	AFFIRMABLE	JOINT	VENTURE	PARTNER NAME
	PARTNERS			PARTNER NAME
a)				
b)				
c)				
d)				
e)				

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# 7. CONTROL AND PARTICIPATION IN THE JOINT VENTURE

(Identify by name and firm those individuals who are, or will be, responsible for, and have authority to engage in the relevant management functions and policy and decision making, indicating any limitations in their authority e.g. co-signature requirements and Rand limits).

(a)	Joint Venture cheque signing
(b)	Authority to enter into contracts on behalf of the Joint Venture
(c)	Signing, co-signing and/or collateralising of loans
(d)	Acquisition of lines of credit

(e) Acquisition of performance bonds

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL,

(f)	Negotiating and signing labour agreements
8.	MANAGEMENT OF CONTRACT PERFORMANCE  (Fill in the name and firm of the responsible person).
(a) Su	pervision of field operations
(b) Ma	ajor purchasing
(c) Est	timating
(d) Te	chnical management
9.	MANAGEMENT AND CONTROL OF JOINT VENTURE
(a)	Identify the "managing partner", if any,
(b)	What authority does each partner have to commit or obligate the other to financia

(b) What authority does each partner have to commit or obligate the other to financial institutions, insurance companies, suppliers, subcontractors and/or other parties participating in the execution of the contemplated works?

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

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(0)	Describe the management structure for the Joint Venture's work	under the centreet
(c)	Describe the management structure for the Joint Venture's work	under the contract

MANAGEMENT DESIGNATION	FUNCTION /	NAME	PARTNER*

(Fill in "ex Affirmable Joint-Venture Partner" or "ex non-Affirmable Joint-Venture Partner".

# 10. PERSONNEL

(a) State the approximate number of operative personnel (by trade/function/discipline) needed to perform the Joint Venture work under the Contract.

TRADE/FUNCTION/ DISCIPLINE	NUMBER EX AFFIRMABLE JOINT VENTURE PARTNERS	NUMBER EX NON- AFFIRMABLE JOINT VENTURE PARTNERS

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



(Fill in	"ex Affirmable Joint-Venture Partner" or "ex non-Affirmable Joint-Venture Partner").	
(b) emplo	Number of operative personnel to be employed on the Contract who are currently in the by of partners.	
(i)	Number currently employed by Affirmable Joint Venture Partners	
(ii)	Number currently employed by the Joint Venture	
(c) partne	Number of operative personnel who are not currently in the employ of the respective er and will be engaged on the project by the Joint Venture	
(d)	Name of individual(s) who will be responsible for hiring Joint Venture employees	
(e)	Name of partner who will be responsible for the preparation of Joint Venture payrolls	
11.	CONTROL AND STRUCTURE OF THE JOINT VENTURE	
Briefly	describe the manner in which the Joint Venture is structured and controlled.	

The undersigned warrants that he/she is duly authorised to sign this Joint Venture Disclosure Form and affirms that the foregoing statements are true and correct and include all material

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS Page 59 of 64



information necessary to identify and explain the terms and operations of the Joint Venture and the intended participation of each partner in the undertaking.

The undersigned further covenants and agrees to provide the Employer with complete and accurate information regarding actual Joint Venture work and the payment therefore, and any proposed changes in any provisions of the Joint Venture agreement, and to permit the audit and examination of the books, records and files of the Joint Venture, or those of each partner relevant to the Joint Venture, by duly authorised representatives of the Employer.

Signature
Duly authorized to sign on behalf of
Name
Address
Telephone
Date
Signature
Duly authorized to sign on behalf of
Name
Name
Name

Signature .....

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A



Duly authorized to sign on behalf of
Name
Address
Telephone
Date
Signature
Duly authorized to sign on behalf of
Name

## 16. JOINT VENTURE AGREEMENT

ATTACH JOINT VENTURE AGREEMENT

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS



#### 17. AUTHORITY TO SIGN BID DOCUMENTS

In the case of a bid being submitted on behalf of a company, close corporation or partnership, evidence must be submitted to ECPTA at the time of submission of the bid that the bid has been signed by persons properly authorized thereto by resolution of the directors or under the articles of the entity. **Please attach proof to the next page**.

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS



#### ATTACH RESOLUTION OF SIGNATORY

BID DOCUMENT FOR THE APPOINTMENT OF AN OPERATOR TO OPERATE CAPE MORGAN NATURE RESERVE'S HOTEL, CONFERENCE CENTRE AND RESTAURANT FACILITIES FOR A PERIOD OF 15 YEARS WITH AN OPTION TO EXTEND FOR A FURTHER PERIOD OF 5 YEARS

